

NOTICE OF MEETING

NOTICE IS GIVEN that the 54th Annual General Meeting (**AGM**) of Barham & District Services Memorial Club Limited ACN 000 893 701 (**Club**) will be held at: The Club at 6-8 Niemur Street, Barham NSW 2732 on *Wednesday October 8th*, 2025 at 8:00pm.

BUSINESS

- 1. Notice Convening the Meeting.
- 2. Apologies.
- 3. To confirm the Minutes of the 53rd Annual General Meeting held on Wednesday October 9, 2024.
- 4. To receive and consider the report of the President. 5. To receive and consider the report of the

Directors. 6. To receive, consider and adopt the Financial Report of the Club, the economic entity and

the

Auditor for the year ended 31st May 2025, and to fix the remuneration of such Auditor for the at ensuing year to be under \$20,000. (The full financial report is available www.clubarham.com.au or Barham Services Club reception)
Questions pertaining to the financial statements should be lodged in writing with the Chief Executive Officer at least 7 clear days before the Annual General Meeting (ie: before September 30th 2025).

- 7. To consider and if thought fit, pass the following First Ordinary Resolution:
 - (a) That the Director's honorarium for the year ending May 31, 2026 remain at \$50,000. In addition to the honorarium, the Club expects to pay a Superannuation Guarantee contribution on behalf of the recipient at the minimum rate required under legislation.
 (b) That appropriate uniform is provided to all directors when representing the Club at official functions.
 - (c) Approve reasonable expenditure for Directors to attend meetings and seminars of the Clubs NSW Association and other recognised associations within the club industry in relation to accommodation, seminar/conference fees, travel costs and refreshments.
- 8. To consider and if thought fit, pass any Special Resolutions.
- 9. Recommendations from the floor to the incoming Board.
- 10. Declaration of the poll for the election of Directors.
- 11. Close of the meeting.

By order of the Board of Directors.

Jason Wallace

Chief Executive Officer

18th August 2025

PRESIDENT'S REPORT

The 12 months since my last report has seen a lot of development and growth within our Club, with more works planned in the coming year/years. I would like to again thank all our Directors for their input throughout the year especially in regard to our ongoing Capital works programs. I would also like to thank our CEO, Jason Wallace, his management team and our valued staff, who have kept our Club operational through extensive renovations. The Board has agreed to a Capital works program that is considered financially responsible both in the current year and foreseeable future. Our aim is to provide a program of continual improvement of all our assets and facilities, while seeking options to improve on our existing income streams.

Below is an update of our Capital works program as presented in my report of 2024.

- The second canopy for the bowling green is now complete and we are already seeing results with the World Bowls competition being held here in Barham. This is a huge achievement for a small local community and Jason and his team are to be commended for the work they put in to secure this event. Many larger towns/cities must be shaking their heads on how we have achieved this. The benefits now and moving forward are exceptional, not only for our Club but the entire community. We also plan to make this area a multi functional entertainment area in the future. Safe guarding the playing surface will be a priority.
- Extensive renovation works have been completed throughout the Club this past year, including Dons Kitchen, various toilet facilities, upgrades to the Auditorium, and the Reception area to follow. Significant Fire Services works are also planned for the main Club and Golf Club to ensure we comply with current building regulations. When works at the Services Club have been completed, projected renovation works at the Golf Club will be revisited to achieve the best outcome for members and visitors.
- The Lakes precinct is an exciting development that when complete will ensure the ongoing financial stability of our Club well into the future. With Villawood coming onboard, we have a company with demonstrated experience in the establishment of a successful over 55's life style developments. This project has already generated significant interest that will only grow when it reaches a wider audience.
- Plans for the redevelopment of the Cobwell Street site are still being considered. The Board
 wants to ensure that any development will assist in promoting our towns and community
 in general.
- Noorong Street. Vacant land and Clubs storage shed, opposite the Club. Development works for this area have been put on hold at the moment to focus on existing projects.
- Vinecombe lane residential possibility. Again this has been put on hold but not forgotten.

To summarise

A year of an extensive Capital works programs to ensure we continue to improve all our facilities to meet the needs of our members and expectations of our visitors. The development project at Barham Lakes is an exciting project that not only meets the needs of our community, but also communities near and far. As mentioned by Villawood at our information night for the Lakes development, the features the Lakes have in natural surrounds could make this the best development of its type in Australia. With Villawood delivering over 80 of this type of project throughout Australia. These are exciting times for us here in Barham. Having said that, there is still considerable work to be done to ensure that we get it right the first time.

PRESIDENT'S REPORT (cont.)

Ibelieve we at Clubarham continually punch above our weight in trying to provide the best facilities for our members and visitors, and provide for our current and future needs, while being financially responsible. The bottom line is, we are small twin towns located on the Murray River, we have a lot of competition from other towns within the region. We need visitation and development to promote our town for our business and community. Your Board has that as our objective.

Thank you.

Stephen Fullerton PRESIDENT

CORE PROPERTY DECLARATION

Core property is defined as;

- The defined premises of the Club
- Any facility provided by the Club for the use of its members and guests
- Any other property declared by members at a General Meeting to be core

Core properties owned by this Club as defined above are located at:

- 6-8 Niemur Street, Barham Main Club premises and car park
- 6 Cobwell Street, Barham former Bowling Clubhouse, greens and surrounds
- Lot Nos 125-135 and Lot B Moulamein Road Barham Golf and Country Clubhouse, Golf Course and car parks, Barham Tennis Clubhouse, Courts and car park and surrounds

All other property owned by the Club is non core.

SUPPLEMENTARY FINANCIAL INFORMATION

BARHAM&DISTRICT SERVICES MEMORIALCLUBLTD ABN: 32 000 893 701

DEPARTMENTAL PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 31st MAY 2025

	2025	2024
BAR	\$	\$
Income		
Sales	3,082,885	2,801,431
Less Cost Of Goods Sold	1,108,122	1,007,922
Gross Profit On Bar Trading	1,974,763	1,793,509
Expenditure		
Cleaning, Materials & Supplies	128,485	121,608
Depreciation	28,826	21,925
General Expenses	158,363	156,077
Repairs & Maintenance	15,535	14,772
Salaries & Wages	779,216	756,046
	1,110,426	1,070,429
Net Trading Profit/(Loss) - Bar	864,337	723,080
Income Poker Machines Net Revenue Commission - Keno Commission - TAB	8,007,049 40,777 48,637 23,406	7,442,613 41,829 41,685 21,660
GST Rebate on PM Income	8,119,869	7,547,787
Expenditure		
Cleaning	109,347	103,763
Depreciation	598,778	597,896
General Expenses	276,593	263,356
Poker Machine Tax	1,650,653	1,508,601
Data Monitoring Service	86,541	82,773
Repairs & Maintenance	229,316	210,465
Salaries & Wages	689,085	680,515
	3,640,313	3,447,368
Net Trading Profit/(Loss) - Gaming	4,479,556	4,100,419

SUPPLEMENTARY FINANCIAL INFORMATION DEPARTMENTAL PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 31st MAY 2025

	2025	2024
	\$	\$
CATERING		
Income		
Sales	2,141,504	2,056,349
Don's Kitchen Share of Sales	135,200	123,484
Less Cost Of Goods Sold	796,193	742,092
Gross Profit From Catering	1,480,511	1,437,740
Expenditure		
Cleaning, Materials & Supplies	98,462	128,839
Contractor Expenses	6,865	76,376
Depreciation	87,862	65,726
General Expenses	177,748	163,319
Repairs & Maintenance	31,285	25,901
Salaries & Wages	1,515,760	1,473,859
	1,917,983	1,934,020
Net Trading Profit/(Loss) - Catering	(437,472) (496,280)

SPORTING FACILITIES (GOLF, BOWLS, TENNIS)

Income		
Green Fees	476,563	412,937
Golf Cart & Trolley Hire	213,809	186,596
Golf Lessons, Repairs & Other	20,260	21,656
Member Subscriptions	149,305	143,748
Pro Shop Sales	282,565	239,429
Storage Hire	13,467	6,943
Tee Sponsorship & Tournaments	90,597	68,676
	1,246,566	1,079,986
Less Cost of Goods Sold	208,368	179,612
Gross Profit	1,038,198	900,373
Expenditure		
Affiliation	21,756	24,585
Course Maintenance	208,914	201,390
Depreciation	365,500	291,134
General Expenses	176,323	171,781
Prizes & Tournaments Expenses	166,207	139,606
Pro Shop Expenses	47,281	27,515
Repairs & Maintenance	91,751	84,103
Salaries & Wages	602,661	619,565
Water	13,718	10,987
Tennis Club Expenses	4,829	6,588
	1,698,939	1,577,252
Net Trading Profit/(Loss) - SF	(660,741) (676,879)

SUPPLEMENTARY FINANCIAL INFORMATION DEPARTMENTAL PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 31st MAY 2025

	2025	2024
	\$	\$
OTHER INCOME		
Members Subscriptions	99,488	87,546
Bingo & Raffles	163,534	211,702
Entertainment	103,725	101,603
Inner Clubs	(952) (16,427)
Profit on Disposal of Non-Current Assets	13,586 (2,060)
Rent Received	32,010	31,778
Sundry Income	172,716	153,666
Total Other Income	584,107	567,809
INDIRECTEXPENSES		
Advertising	171,020	177,204
Audit Fees	14,852	16,663
Bad Debt	1,158	-
Bank Charges	36,166	32,784
Bingo & Raffles	184,239	217,494
Bus / Meal Subsidies	48,927	46,110
Cleaning	36,230	35,832
Computer Expense	107,906	76,298
Decorations	5,824	2,302
Depreciation	191,145	163,331
Directors Honorarium	53,407	54,092
	56,524	56,617
Fuel, Light & Power Insurance	14,688	13,844
Interest Expense	21,772	31,680
Journals & Subscriptions	48,617	65,705
Legal Costs	6,456	2,319
Members Only	599,657	519,759
Minor Equipment Purchases	5,470	9,721
Miscellaneous	37,459	33,682
Motor Vehicle Expense	27,249	19,561
Postage	899	830
Printing & Stationery	19,339	19,553
Professional Fees	8,648	13,252
Promotions	38,593	50,385
Rates	61,679	47,672
Repairs & Maintenance	182,685	149,539
Salaries & Wages	1,491,456	1,459,103
Security	133,349	82,645
Shows & Bands	207,486	163,379
Staff Training, Travel & Recruitment	94,418	109,602
Staff Amenities	78,142	80,162
Telephone	21,636	24,936
Uniforms	11,057	20,723
	4,018,153	3,796,782

SUPPLEMENTARY FINANCIAL INFORMATION DEPARTMENTAL PROFIT AND LOSS STATEMENT FOR THE YEAR ENDED 31st MAY 2025

Core Club Trading Profit/(Loss)	811,635	421,367
	2025	2024
	\$	\$
Non Core Trading Income		
Interest Received	150,297	241,851
Accommodation	628,750	362,664
	779,047	604,514
Expenditure		
Donations/Sponsorship	210,149	162,352
Lakes	30,789	26,854
	240,938	189,207
NET TRADING PROFIT / (LOSS)	1,349,743	836,675

BARHAM & DISTRICT SERVICES MEMORIAL CLUB LTD BALANCE SHEET AS AT 31st MAY 2025

	2025 \$	2024 \$
ASSETS		
Current assets		
Cash and cash equivalents	4,328,632	6,537,032
Trade and other receivables	65,690	55,265
Inventories	323,980	301,352
Other current assets	69,304	84,333
Total current assets	4,787,606	6,977,982
Non-current assets		
Property, plantandequipment	40,698,431	36,708,881
Intangible assets	2,130,713	1,892,713
Right of use assets	313,483	362,795
Total non-current assets	43,142,627	38,964,389
TOTAL ASSETS	47,930,233	45,942,372
LIABILITIES		
Current liabilities		
Trade and other payables	1,895,532	1,459,592
Financial liabilities	9,101	11,067
Lease liabilities	166,209	170,610
Short-term provisions	423,068	408,437
Other current liabilities	276,175	238,184
Total current liabilities	2,770,085	2,287,889
Non-current liabilities		
Lease liabilities	97,641	133,238
Long-term provisions	125,331	134,998
Total non-current liabilities	222,972	268,236
TOTAL LIABILITIES	2,993,058	2,556,125
NET ASSETS	44,937,175	43,386,247
EQUITY		
EQUITY	40.000.040	40.005.700
Reserves	10,806,918	10,605,733
Retained earnings	34,130,257	32,780,513
TOTAL EQUITY	44,937,175	43,386,247

BARHAM & DISTRICT SERVICES MEMORIAL CLUB LTD STATEMENT OFCASH FLOWS FOR THE YEAR ENDED 31st MAY 2025

	2025 \$	2024 \$
Cash from operating activities:		
Receipts from customers	17,211,714	15,825,785
Payments to suppliers and employees	(14,238,171)	(13,779,799)
Interest paid	(21,772)	(31,680)
Interest received	165,915	284,680
Rent Received	32,010	31,778
Net cash provided by (used in) operating activities	3,149,696	2,330,764
Cash flows from investing activities:		
Proceeds from sale of plant and equipment	41,876	23,735
Acquisition of property, plant and equipment	(5,196,151)	(2,848,426)
Payments for intangible assets	0	(333,713)
Payments for right of use assets	(163,823)	(243,101)
Net cash provided by (used in) investing activities	(5,318,098)	(3,401,505)
Cash flows from financing activities:		
Proceeds from leases	163,823	243,100
Repayment of leases	(203,821)	(177,478)
Net cash provided by (used in) financing activities	(39,998)	65,622
Net increase (decreases) in cash held	(2,208,400)	(1,005,119)
Cash at beginning of financial year	6,537,032	7,510,372
Cash at end of financial year	4,328,632	6,537,032

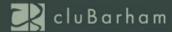
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